FOREIGN GOVERNMENTS DON'T PAY THE TARIFFS...

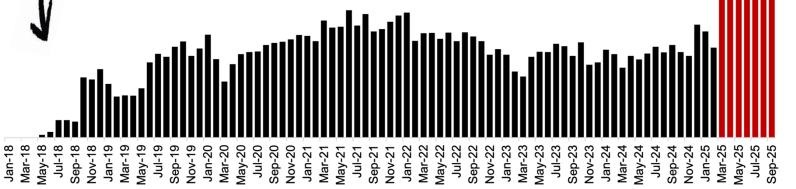
NORTH CAROLINA SMALL BUSINESSES DO

Presidential Tariffs Paid by North Carolina Companies
March 2018 – September 2025

2018/2019 tariffs seemed huge after decades of few presidentially imposed tariffs ...

... but pale in comparison to the

\$3.7 billion paid by North Carolina importers from March to September alone!



\$10B \$652M 800+ of North Carolina's tariffs paid since 2018 solely at the discretion of the President but never approved by Congress.

of the \$762M paid on imports into North Carolina in September 2025 -- or 86% -- were due presidential actions (Section 232, IEEPA, etc.)

small businesses have banded together to join the fight against harmful tariff policies.

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